

# Promoting a project management culture in a local authority context

## Continuing Professional Development

On Tuesday 8th January 2019, from: 6.30pm to 9.00pm  
at the Centre for Project Management, Kemmy Business School, UL

The acute need for a project management approach in Limerick City and County Council (LCCC) arose from the introduction of a matrix organisational structure in April 2016 following the merger of the two local authorities in 2014. A new operating model was introduced separating strategic and operational functions to create greater focus and efficiencies given the diminishing resources in local government. It creates greater agility in LCCC to manage the increased demands for local services and creates better capacity for LCCC to take on new opportunities. This configuration prompted a need for a clear process to manage initiatives that leveraged resources from the different departments. It was evident that using a PM approach would lead to a consistent process to manage matrix teams and provide effective reporting to stakeholders. The first step of achieving a common awareness and language within the authority was targeted through the use of a training programme with the Centre for Project Management at UL. This was followed by the development of a common process developed with the help of Derg Mentoring Services. This process is now being implemented using a PM information system supplied by CORA. This event presents the journey that LCCC has taken to date in their adoption of a PM culture.

### Our speakers:



#### **Declan J Cunningham, BEng MSc Masters PM PMP®**

Declan worked in a wide variety of industries in Ireland, UK, Europe and USA, before setting up his own management consultancy (TPMS Ltd) specialising in transition management and programme/project management. He is affiliated to the Centre for Project Management at the Kemmy Business School at UL. He has over 30 years' experience at senior level in transition management scenarios and a proven track record of solving complex problems while building and integrating committed and motivated teams. He is a tutor on the MSc PM Limerick and is involved in developing and presenting customised PM courses to improve organisational performance.



#### **Joe Flynn, Senior Director – Client Engagement**

Joe is a highly experienced international client facing, marketing and consulting professional with 25+ years' experience in the enterprise business sector helping organisations achieve competitive advantage and sustainable growth through business transformation programmes. His previous experience includes senior management roles at Accenture, FINEOS, Daon and eNet. He has developed and managed a number of successful strategic partnerships for these clients with IBM, Accenture and PWC. Joe holds an MBA from UCD.

#### **Mike Lane – Derg Mentoring Services**

Mike is owner and senior consultant with Derg Mentoring Services. He has over 20 years' experience working in multinational projects as a technical team member, project manager and software development manager. Since 2005 he has been engaged in academic education, executive training and team mentoring in both predictive and adaptive project management. He holds an MSc focusing on distributed project management teams and a PhD on lean and adaptive PM.

#### **John Moloney, Chartered Engineer – Limerick City and County Council**

John Moloney is a Senior Executive Engineer working in the Business Improvement Department and is responsible for the rollout of a project management approach across Limerick City and County Council. Over the last 18 years John has worked in various engineering roles housing and roads in both the private and public sectors. John holds a BEng in civil engineering and a MSc in project and programme management.

**Admission is free and all are welcome. Advance booking is however required – see website for details.**